

### **OPM's Leadership Webinar Series**

### **Exercising Leadership During a Crisis**

### **Presented by Mo Sook Park**

Faculty, Center for Leadership Development

**Center for Leadership Development** 

Developing Visionary Leaders to Transform Government

LEADERSHIP.OPM.GOV | CLDConnect@opm.gov | 888-676-8001

OPM HR SOLUTIONS by government, for government HR Solutions | 1900 E Street NW Washington, DC 20415 | www.opm.gov/HRS | 202-606-8001



### **Strategic Alignment**



**President's Management Agenda Key Driver of Transformation** People – Workforce for the 21<sup>st</sup> Century





### **OPM Strategic Plan Initiatives**

- Improve integration and communication of OPM services to Federal agencies
- Optimize Agency Performance





### Norms

- Have access to chat box and be ready to type.
- Avoid possible disruptions for others by refraining from taking other calls or participating in other work activities.
- Participate actively with full presence.
- Ask for what you need (on chat).



### **About Mo Sook Park**



- CLD faculty since 2019
- Facilitator, Leadership Coach, Experience Designer
- Expert in Adaptive Leadership, Organizational Development, and Group Dynamics

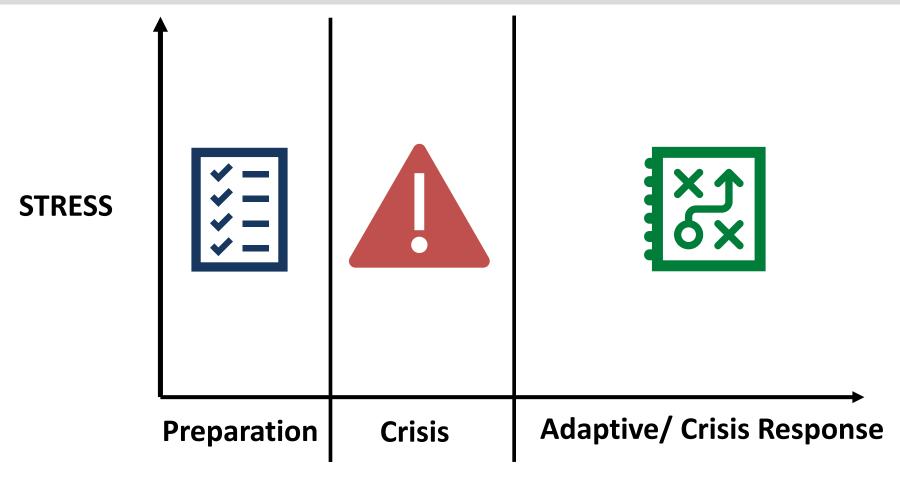


### Agenda

- Crisis Phases
- Leadership's Role
- Discuss what exercising leadership looks like in a crisis



### **Crisis Lifecycle**





### **Chat Questions**

## What did you do to prepare?



### **Question: Crisis Response**

# Once we entered the acute crisis

## phase, how did you respond?



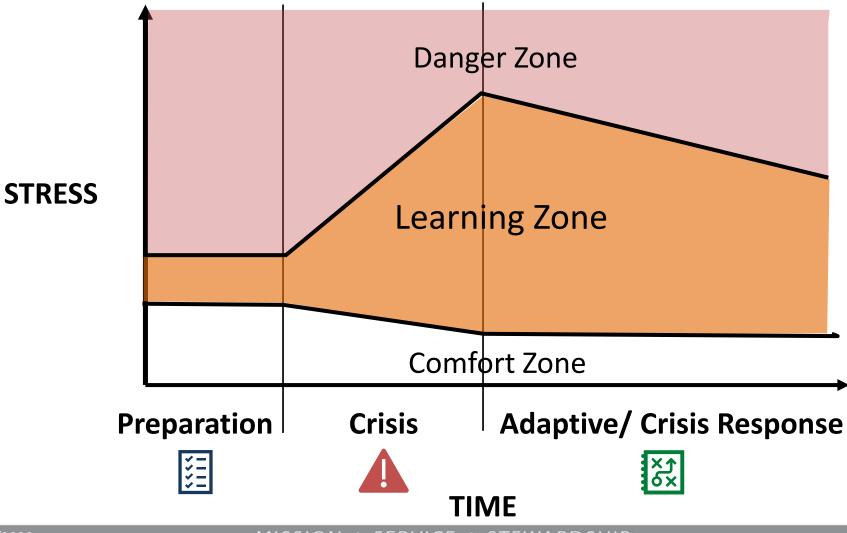
### 2 Polls

# What phase do you think we are currently in?

• What phase are you in?



### **Zones of Stress: Learning Zone**







# Where do you find yourself now?



## **Question: Expectations of you**

# What are you finding others are expecting of you as a leader at this time?



### **Question: Expectations of Others**

# What are you expecting of your leaders during this time?



## The Role of Leadership in A Crisis



Direction

Protection

Order



### **How To Stabilize for Final Phase**

- Relentless communication
- Empathize and speak to loss
- Continually take the temperature
- Give the work back



### **Summary**

### Crises have three phases.

- When stress is high, we seek out leaders to provide direction, protection and order.
- Leaders have an opportunity to leverage productive stress and create change.



### Arundhati Roy Novelist

"Historically, pandemics have forced humans to break with the past and imagine their world anew. This one is no different. It is a portal, a gateway between one world and the next."



### **Questions?**





## Feedback

 What is one thing you are taking away from today's webinar?

• Are you interested in learning more about exercising leadership in a crisis?



### **OPM** HR SOLUTIONS **Center for Leadership Development**





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### **OPM's Course Offerings**

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### Learn more about our courses:



http://go.usa.gov/xfHdQ



### **Webinar Survey**



### https://www.research.net/r/cldwebinars2020



## Thank you for your participation and service to our nation!

### **Presented by Maria Morukian**

Faculty, Center for Leadership Development

Maria.morukian@opm.gov

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