

# **OPM's Leadership Webinar Series**

#### The Secret to Creating Collaborative Teams

#### Presented by Kathy Osvath and Janet Postier, PhD

Faculty, Center for Leadership Development

#### **Center for Leadership Development**

**Developing Visionary Leaders to Transform Government** 

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## **Strategic Alignment**



President's Management Agenda
Key Driver of Transformation
People – Workforce for the 21st Century





#### **OPM Strategic Plan Initiatives**

- Improve integration and communication of OPM services to Federal agencies
- Optimize Agency Performance





#### **Norms**

- Have access to chat box and be ready to type.
- Avoid possible disruptions for others by refraining from taking other calls or participating in other work activities.
- Participate actively with full presence.
- Ask for what you need (on chat).



# **About Kathy Osvath**



- CLD faculty since 2015
- Facilitator, Leadership Coach, Curriculum Designer, Lead
   Faculty for the NOAA
   Leadership Programs
- Expert in Creative Problem Solving, Decision-Making Skills, and Emotional Intelligence



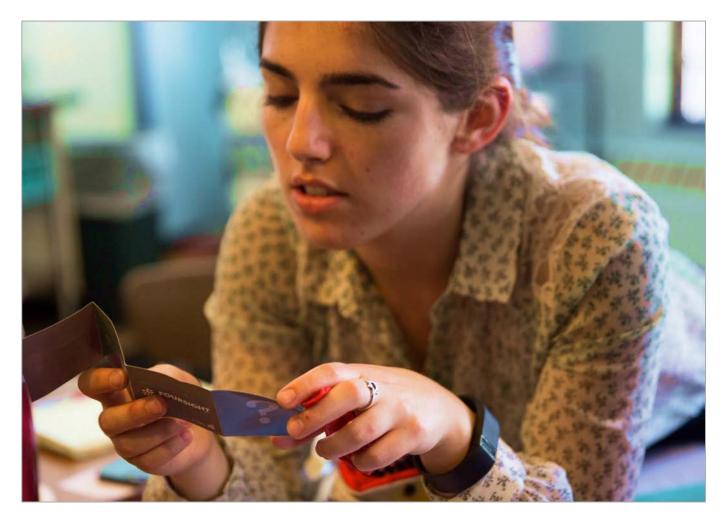
#### **About Janet Postier**



- CLD faculty since 2015
- Facilitator, Developmental Coach, Faculty Chair for Peace Corps Leadership Programs, Faculty Supervisor
- Expert in Creative Problem Solving, Team Development, Vertical Leadership, and Intercultural Leader Development



# How do you approach a challenge?





# **Different Thinking Styles!**

- Must read instructions!
- Travel itinerary is a must
- I trust my gut!

- Hate reading instructions
- Like to be spontaneous
- Where is the proof?

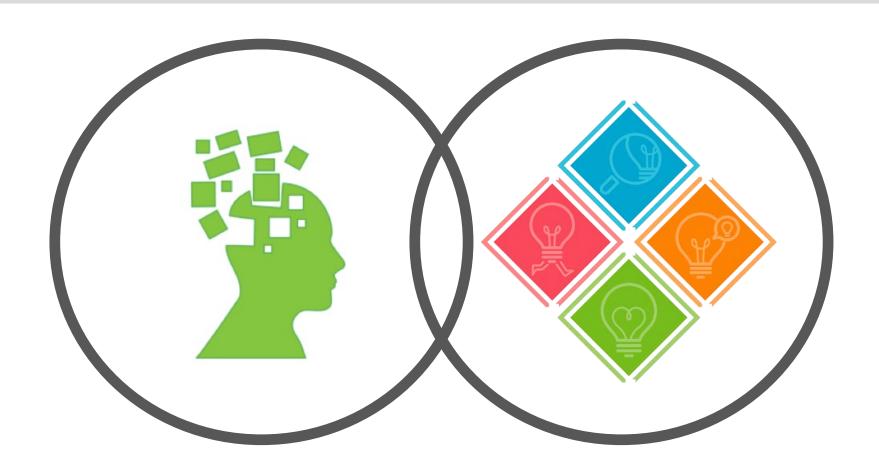


#### **Webinar Outcomes**

- Gain self awareness about your thinking preferences when problem solving
- Better understand the preferences of others
- Leverage those differences to achieve better results when collaborating with others



## **Know Your Mind**





## **The 4-Step Creative Process**









Clarify the Challenge

Generate Ideas

Develop **Solutions** 

**Implement Plans** 



# **FourSight Preferences**





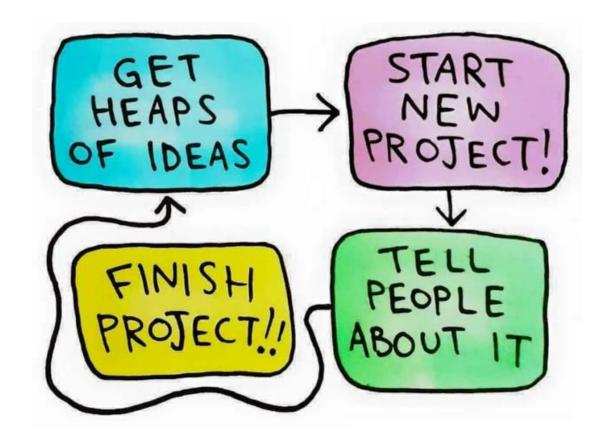
# **Clarifiers LOVE Fact Finding**



"Of course we can make fast decisions ... once we have considered the 4872 factors."



## **Ideators LOVE Ideating**





# **Developers LOVE Perfecting**





# **Implementers LOVE Getting Things Done**





## What Sounds Like You?

#### **Clarifiers** want

- Order and facts
- An understanding of history
- Access to information
- Permission to ask questions

#### **Developers** want

- Time and space to consider the options
- A chance to evaluate
- The opportunity to develop ideas and make them better

#### **Ideators** want

- Room to be playful
- Creative thinking time
- Constant stimulation
- Variety and change

#### **Implementers** want

- A sense that others are moving quickly
- A sense of control
- Timely responses
- Action and results



## **Clarifiers Want...**



- Order and facts
- An understanding of history
- Access to information
- Permission to ask questions



#### **Ideators Want...**



- Room to be playful
- Creative thinking time
- Constant stimulation
- Variety and change



## **Developers Want...**



- Time and space to consider the options
- A chance to evaluate
- The opportunity to develop ideas and make them better



# Implementers Want...



- A sense that others are moving quickly
- A sense of control
- Timely responses
- Action and results



# **Thinking Differently**

- Think of someone who thinks differently from you
- Underline characteristics on worksheet or write down phrases that describe that person



## What Sounds Like The Other Person?

#### **Clarifiers** want

- Order and facts
- An understanding of history
- Access to information
- Permission to ask questions

#### **Developers** want

- Time and space to consider the options
- A chance to evaluate
- The opportunity to develop ideas and make them better

#### **Ideators** want

- Room to be playful
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#### **Implementers** want

- A sense that others are moving quickly
- A sense of control
- Timely responses
- Action and results

# Why Do Thinking Styles Matter?

- 80% of people prefer one of these approaches to solving problems:
  - a) Understand the problem or goal
  - b) Think of ideas
  - c) Make sure the ideas are strong
  - d) Get it done!



#### **Create Conditions for Team Success!**

When working in teams, pause and reflect...

- Where are we in the four-step process?
- What worked and what didn't?
- What have we learned?
- Are we fostering the diversity and strengths in our team?





#### The Secret is...Diverse Teams!

- Similar thinking styles PROS...you "get each other"
- Similar thinking styles CONS...may overlook the same steps
- Diversity of thinking styles wins, especially when we appreciate the energy others bring that you don't





## Summary

The Secret to Effective Collaboration...

- Understand different thinking styles
- Recognize variety of energy highs and lows
- Appreciate our differences
- ✓ Build diverse teams



# **Questions?**





## **Feedback**

 What is one thing you can take away from today's webinar?

 Are you interested in going deeper and learning more about this topic?



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# Center for Leadership Development





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## **Webinar Survey**



https://www.research.net/r/cldwebinars2020



# Thank you for your participation and service to our nation!

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